

**REPORT TO:** Health and Wellbeing Board

**MEETING DATE:** 2<sup>nd</sup> October 2019

**REPORTING OFFICER:** Simon Barber, Chair of the One Halton Provider Alliance and CEO at North West Boroughs NHS Foundation Trust

**PORTFOLIO:** Health and Wellbeing

**SUBJECT:** Provider Alliance Update Report October 19

**WARDS:** Borough wide

## **1.0 PURPOSE OF THE REPORT**

- 1.1 The purpose of this report is for the One Halton Provider Alliance to provide an update to the Health and Wellbeing Board. To provide assurances, document decisions made and where applicable seek approval.

## **2.0 RECOMMENDATION: That the report be noted;**

## **3.0 SUPPORTING INFORMATION**

### **3.1 Meetings:**

Since the last report, the Provider Alliance has met twice on 3<sup>rd</sup> July and 4<sup>th</sup> September 2019. The August meeting was converted into a One Halton Forum to discuss the Urgent Treatment Centres.

### **3.2 Key Decisions Made:**

#### **Urgent Treatment Centres**

- The Provider Alliance agreed that if there was another procurement in relation to the Urgent Treatment Centres, a collaborative, local bid would be submitted.
- The Provider Alliance has written to Halton CCG to express its desire to avoid a further procurement exercise and has stated its ability to provide a single delivery model for both Urgent Treatment Centres.
- A working group has been established specifically relating to the Urgent Treatment Centres and has representation from each member of the Provider Alliance, including Voluntary Sector and Housing. This group agreed a single delivery model for both Urgent Treatment Centres (one in Runcorn and one in Widnes).  
Good progress is being made; an experienced independent bid writer was approved by the Provider Alliance to form part of the working group.
- Since the last meeting of the Provider Alliance, Halton CCG have confirmed they will be undertaking a full procurement exercise in relation to the Urgent

Treatment Centres. The Provider Alliance is responding to this with a collaborative approach single delivery model.

### **Workstreams**

- The workstreams previously identified have been reviewed and it was agreed that Urgent Treatment Centres would be added as a priority for the Provider Alliance, as this will be a testbed for integration.
- The workstreams are confirmed as:
  - Place Based Integration (Including Primary Care Networks)
    - Halton Integrated Frailty Service (Test Bed)
    - Urgent Treatment Centres (Test Bed)
  - Prevention/Population Health, specifically Making Every Contact Count
  - Information (Focus on interoperability and data)
  - Workforce

### **Place Based Integration**

- The Provider Alliance has reviewed and approved a Project Initiation Document (PID) for Place Based Integration.
- The project will implement integrated, multi-disciplinary health, social care and wellbeing services in Halton based on the community hubs. The aim is to improve access to services, improve quality, reduce demand on secondary care and reduce unwarranted variation.
- The project comprises of two phases with the initial PID focused on Phase 1; which includes General Practice, Community and Social Workers. It will identify and align all existing and relevant work programmes such as MDTs in care homes, aligning social workers and intermediate care review.
- Phase 2 will be developed at a later stage and will include many other services such as Mental Health, Childrens and Voluntary Sector. The Provider Alliance requested further information and timelines regarding Phase 2.
- A funding request for £25,000 for a Project Manager to support Place Based Integration was reviewed and supported by the Provider Alliance. It is proposed this funding will come from the One Halton place based funding subject to approval by the Senior Responsible Officer.

### **Place Based Matrix**

- Providers reviewed the Cheshire & Merseyside Health Care Partnership Place Based Matrix and concluded that any actions will be picked up by the relevant senior responsible officer for that workstream/project.

## **3.3 Halton Integrated Frailty Service**

- The Halton Integrated Frailty Service is an urgent crisis intervention and support service, provided by a multidisciplinary team, aiming to prevent

admissions into secondary care, collaboratively managing frailty as a long term condition to optimise independence, health and wellbeing.

- A progress report was reviewed relating to the Halton Integrated Frailty Service.
  - Noting there had been some delays with recruitment due to lack of suitably qualified applicants, however a number of posts are now appointed, some are back out to advert and interim agency staff will fill the gaps.
  - A partial service will commence in September 2019, leading to full implementation by the end of October 2019.
  - The £490,570 investment is expected to be spent in full.
  - Provider Alliance will monitor with regular update reports to include planned spend, planned return on investment, monitoring against the outcomes.

### **3.4 Place Five Year Strategic Plan – One Halton Plan**

- The One Halton Plan is a direction setting document that outlines local need, health inequalities, trends and future targets. It is a requirement from Cheshire & Merseyside Healthcare Partnership who will amalgamate local plans in order to produce a Cheshire & Merseyside Five Year Strategy.
- Providers have supported the development of the One Halton Plan, specifically in relation to how Provider collaborations and Primary Care Networks will help support the implementation of the NHS Long Term Plan. The voluntary sector has contributed in how they can support the audacious goals set by Cheshire & Merseyside Healthcare Partnership.

## **4. POLICY IMPLICATIONS**

n/a

## **5. FINANCIAL IMPLICATIONS**

- 5.1 The Provider Alliance will need financial investment into some of the workstreams/projects. This will be formalised through Project Initiation Documents to identify specifically what is required, when and potentially where from. It is expected that this funding will come from the Place-based funding that has been approved by the Cheshire & Merseyside Health Care Partnership.

## **6. IMPLICATIONS FOR THE COUNCIL'S PRIORITIES**

### **6.1 Children and Young People in Halton**

The Provider Alliance will strive to improve outcomes for Children and Young People in Halton. It will move away from individual organisations focussing on specific conditions, to a population health focus, delivered in a collaborative approach.

### **6.2 Employment, Learning and Skills in Halton**

The Provider Alliance has identified Workplace as a key priority area. To make Halton a preferred place to work, Providers have agreed to adopt shared workforce roles which could see employees working across multiple different employers in Halton, whilst maintaining the one contract.

**6.3 A Healthy Halton**

The Provider Alliance priorities identify workstreams specifically to achieve a Healthy Halton. Population Health and Prevention projects will be delivered collaboratively across Halton.

**6.4 A Safer Halton**

None

**6.5 Halton's Urban Renewal**

None

**7. RISK ANALYSIS**

n/a

**8. EQUALITY AND DIVERSITY ISSUES**

n/a

**9. LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972**

None under the meaning of the Act.